

Roll No.

12630

**MBA 2 Yr. 3rd Semester New Scheme
2019-20**

Examination – February, 2022

PROJECT MANAGEMENT

Paper : 20IMG23GF2

Time : Three Hours]

[Maximum Marks : 80

Before answering the questions, candidates should ensure that they have been supplied the correct and complete question paper. No complaint in this regard will be entertained after examination.

Note : Attempt *five* questions in all. Question No. 1 (Section – A) is *compulsory*. Attempt other *four* questions by selecting *one* question from each Unit of Section – B. All questions carry equal marks.

SECTION – A

1. Briefly discuss the following : 2 × 8 = 16
- (a) Importance of capital investment decisions
 - (b) Project rating
 - (c) Debt to total capital ratio

- (d) Payback period
- (e) Decision tree
- (f) Retained earnings
- (g) Matrix organization
- (h) Shadow prices

SECTION - B

UNIT - I

2. Explain the need for monitoring the environment and its role in identifying investment opportunities. 16
3. Highlight the objectives of technical analysis. Which aspects are covered in technical analysis? 16

UNIT - II

4. Cash flows of a project are shown below :

Year	0	1	2	3	4	5
Cash flows (Rs.)	-20,000	16,750	12,250	11,500	10,000	10,000

Find the (i) Payback period, (ii) ARR, and (iii) NPV at 10% discount rate. 16

5. Which considerations should be borne in mind while estimated sales revenue and production costs? 16

UNIT - III

6. Explain the types of risks in project implementation. Compare and contrast risk-adjusted discount rate and certainty-equivalent approach. 16

7. What purposes does project appraisal serve? Discuss the procedure of project appraisal by financial institutions. 16

UNIT - IV

8. Highlight the relevance of SCBA in project management. Discuss the rationale for SCBA. 16
9. Discuss the process of project planning and control. What are the pre-requisites for successful project implementation? 16